



**ESTUARY TRANSIT DISTRICT
FINANCE COMMITTEE MEETING
MAT GARAGE, 91 N. Main Street with Remote
Options
June 08, 2022 at 9:30 AM**

Agenda

1. Call to Order - C. Norz, Chairman
2. Discussion of ETD Budget vs. Actual and Cash Flow, Capital Grants
3. Discussion of MAT Budget vs. Actual and Cash Flow
4. Discussion of Proposed Budget for FY 2022-23
5. Discussion of Items for the June 10, 2022 Regular Board Meeting
 - a. Auditor
 - b. Banking
8. Other Business
9. Next Meeting -- August 10, 2022 at 9:30 AM with Remote Options
10. Adjournment

Join Zoom Meeting

<https://us02web.zoom.us/j/82734567264?pwd=aEpENkpHZVJLM09QZUYxOWdtdcXRudz09>

Meeting ID: 827 3456 7264

Passcode: 688248

One tap mobile

+13017158592,,82734567264#,,,,*688248# US (Washington DC)

+13126266799,,82734567264#,,,,*688248# US (Chicago)

Language Assistance is available. If you need assistance, please call Lisa at 860-510-0429 ext. 104 at least 48 hours prior to the meeting.

	ESTUARY TRANSIT DISTRICT				
	For the Period July 1, 2021 to April 30, 2021				
	YTD ACTUAL	YTD BUDGET AMOUNT	YTD VARIANCE	TOTAL FY22 BUDGET	REMAINING BUDGET
REVENUE					
405 · FAREBOX REVENUE	\$ 83,434	\$ 76,875	\$ 6,559	\$ 93,825	\$ 10,391
405 · DURHAM & HADDAM REVENUE	\$ 25,521	\$ 33,458	\$ (7,938)	\$ 40,150	\$ 14,630
405 · MIDDLESEX HOSPITAL PHP	\$ 26,463	\$ -	\$ 26,463	\$ -	\$ (26,463)
405 · OTHER REVENUE	\$ 12,949	\$ 90,542	\$ (77,592)	\$ 108,650	\$ 95,701
408 · ADVERTISING	\$ 5,000	\$ 44,958	\$ (39,958)	\$ 53,950	\$ 48,950
CARES ACT	\$ 619,548	\$ 156,321	\$ 463,227	\$ 187,585	\$ (431,963)
TOTAL REVENUE	\$ 772,915	\$ 402,154	\$ 370,760	\$ 484,160	\$ (288,755)
EXPENSES					
501 · LABOR	\$ 933,347	\$ 1,094,979	\$ 161,632	\$ 1,313,975	\$ 380,628
502 · FRINGE BENEFITS	\$ 378,231	\$ 497,458	\$ 119,227	\$ 596,950	\$ 218,719
503 · SERVICES	\$ 166,103	\$ 110,167	\$ (55,937)	\$ 132,200	\$ (33,903)
503.01 · MANAGEMENT	\$ 83,074	\$ 200,000	\$ 116,926	\$ 240,000	\$ 156,926
503.10 · MAINTENANCE	\$ 147,822	\$ 179,313	\$ 31,491	\$ 215,175	\$ 67,353
504 · MATERIALS & SUPPLIES	\$ 25,046	\$ 16,188	\$ (8,859)	\$ 19,425	\$ (5,621)
505 · UTILITIES&RENT	\$ 84,182	\$ 65,458	\$ (18,723)	\$ 78,550	\$ (5,632)
506 · CASUALTY & LIABILITY COST	\$ 25,153	\$ 38,333	\$ 13,180	\$ 46,000	\$ 20,847
507 · FUEL	\$ 235,626	\$ 222,917	\$ (12,709)	\$ 267,500	\$ 31,874
509 · MISCELLANEOUS EXPENSE	\$ 52,455	\$ 28,875	\$ (23,580)	\$ 34,650	\$ (17,805)
Contingency	\$ 15,388	\$ 31,092	\$ 15,704	\$ 37,310	\$ 28,024
TOTAL EXPENSES	\$ 2,146,428	\$ 2,484,779	\$ 338,352	\$ 2,981,735	\$ 841,409

	Surplus/ (Deficit)		
	DOT	LOCAL	Local Reserved for DAR
Regional Shuttle	\$ -		
RT.81	\$ -		
Mid-Shore Shuttle	\$ 1,037		
Riverside Shuttle Ext.	\$ 1,660		
TOC		\$ -	
MGP		\$ -	
DAR		\$ -	
ADA		\$ -	
Trolley		\$ -	
TOTAL	\$ 2,697	\$ -	\$ -
XMILE		\$ -	

	REGIONAL SHUTTLE				
	For the Period July 1, 2021 to April 30, 2021				
	YTD Actuals	YTD Budget	YTD VARIANCE	TOTAL FY 22 BUDGET	REMAINING BUDGET
REVENUE					
405 · FAREBOX REVENUE	\$ 66,229	\$ 50,000	\$ 16,229	\$ 60,000	\$ (6,229)
405 · DURHAM & HADDAM REVENUE	\$ -	\$ -	\$ -		\$ -
405 · MIDDLESEX HOSPITAL PHP	\$ -	\$ -	\$ -		\$ -
405 · OTHER REVENUE	\$ 8,987	\$ 90,542	\$ (81,554)	\$ 108,650	\$ 99,663
408 · ADVERTISING	\$ -	\$ 25,000	\$ (25,000)	\$ 30,000	\$ 30,000
CARES ACT	\$ 264,837	\$ 101,042	\$ 163,796	\$ 121,250	\$ (143,587)
TOTAL REVENUE	\$ 340,054	\$ 266,583	\$ 73,470	\$ 319,900	\$ (20,154)
EXPENSES		\$ -			
501 · LABOR	\$ 482,273	\$ 660,000	\$ 177,727	\$ 792,000	\$ 309,727
502 · FRINGE BENEFITS	\$ 202,321	\$ 316,250	\$ 113,929	\$ 379,500	\$ 177,179
503 · SERVICES	\$ 147,351	\$ 94,333	\$ (53,018)	\$ 113,200	\$ (34,151)
503.01 · MANAGEMENT	\$ 74,767	\$ 180,000	\$ 105,233	\$ 216,000	\$ 141,233
503.10 · MAINTENANCE	\$ 56,598	\$ 66,667	\$ 10,068	\$ 80,000	\$ 23,402
504 · MATERIALS & SUPPLIES	\$ 16,649	\$ 3,750	\$ (12,899)	\$ 4,500	\$ (12,149)
505 · RENT & UTILITIES	\$ 64,228	\$ 57,333	\$ (6,895)	\$ 68,800	\$ 4,572
506 · CASUALTY & LIABILITY COST	\$ 15,012	\$ 26,667	\$ 11,655	\$ 32,000	\$ 16,988
507 · FUEL	\$ 90,307	\$ 84,167	\$ (6,140)	\$ 101,000	\$ 10,693
509 · MISCELLANEOUS EXPENSE	\$ 23,226	\$ 6,667	\$ (16,559)	\$ 8,000	\$ (15,226)
Contingency	\$ -	\$ -	\$ -		\$ -
TOTAL EXPENSES	\$ 1,172,732	\$ 1,495,833	\$ 323,101	\$ 1,795,000	\$ 622,268
DEFICIT	\$ 832,678				
DOT	\$ 832,678			\$ 1,208,683	
Surplus/(Deficit)	\$ -				

RT. 81 - Madison-Middletown					
For the Period July 1, 2021 to April 30, 2021					
	YTD Actuals	YTD Budget	YTD VARIANCE	TOTAL FY 22 BUDGET	REMAINING BUDGET
REVENUE					
405 · FAREBOX REVENUE	\$ 2,073	\$ 1,292	\$ 781	\$ 1,550	\$ (523)
405 · DURHAM & HADDAM REVENUE	\$ -	\$ -	\$ -		\$ -
405 · MIDDLESEX HOSPITAL PHP	\$ -	\$ -	\$ -		\$ -
405 · OTHER REVENUE	\$ -	\$ -	\$ -		\$ -
408 · ADVERTISING	\$ -	\$ -	\$ -		\$ -
CARES ACT	\$ 109,248	\$ 5,875	\$ 103,373	\$ 7,050	\$ (102,198)
TOTAL REVENUE	\$ 111,321	\$ 7,167	\$ 104,154	\$ 8,600	\$ (102,721)
EXPENSES					
501 · LABOR	\$ 59,642	\$ 55,833	\$ (3,809)	\$ 67,000	\$ 7,358
502 · FRINGE BENEFITS	\$ 22,872	\$ 21,250	\$ (1,622)	\$ 25,500	\$ 2,628
503 · SERVICES		\$ -			
503.01 · MANAGEMENT		\$ -			
503.10 · MAINTENANCE	\$ 16,559	\$ 21,667	\$ 5,107	\$ 26,000	\$ 9,441
504 · MATERIALS & SUPPLIES		\$ -			
505 · RENT & UTILITIES	\$ 2,388	\$ 1,292	\$ (1,096)	\$ 1,550	\$ (838)
506 · CASUALTY & LIABILITY COST		\$ -			
507 · FUEL	\$ 26,972	\$ 27,750	\$ 778	\$ 33,300	\$ 6,328
509 · MISCELLANEOUS EXPENSE	\$ 8,219	\$ 4,375	\$ (3,844)	\$ 5,250.00	\$ (2,969)
Contingency		\$ -			
TOTAL EXPENSES	\$ 136,652	\$ 132,167	\$ (4,486)	\$ 158,600	\$ 21,948
DEFICIT	\$ 24,631				
DOT	\$ 24,631				
Surplus/(Deficit)	\$ -				

	MID-SHORE SHUTTLE				
	For the Period July 1, 2021 to April 30, 2021				
	YTD Actuals	YTD Budget	YTD VARIANCE	TOTAL FY 22 BUDGET	REMAINING BUDGET
REVENUE					
405 · FAREBOX REVENUE	\$ 2,069	\$ 2,958	\$ (890)	\$ 3,550	\$ 1,481
405 · DURHAM & HADDAM REVENUE	\$ -	\$ -	\$ -		\$ -
405 · MIDDLESEX HOSPITAL PHP	\$ -	\$ -	\$ -		\$ -
405 · OTHER REVENUE	\$ -	\$ -	\$ -		\$ -
408 · ADVERTISING	\$ -	\$ -	\$ -		\$ -
CARES ACT	\$ -	\$ 6,354	\$ (6,354)	\$ 7,625	\$ 7,625
TOTAL REVENUE	\$ 2,069	\$ 9,313	\$ (7,244)	\$ 11,175	\$ 9,106
EXPENSES					
501 · LABOR	\$ 63,939	\$ 78,333	\$ 14,394	\$ 94,000	\$ 30,061
502 · FRINGE BENEFITS	\$ 41,469	\$ 29,167	\$ (12,302)	\$ 35,000	\$ (6,469)
503 · SERVICES		\$ -	\$ -		
503.01 · MANAGEMENT		\$ -	\$ -		
503.10 · MAINTENANCE	\$ 19,107	\$ 23,292	\$ 4,185	\$ 27,950	\$ 8,843
504 · MATERIALS & SUPPLIES		\$ -	\$ -		
505 · RENT & UTILITIES	\$ 2,477	\$ 1,375	\$ (1,102)	\$ 1,650	\$ (827)
506 · CASUALTY & LIABILITY COST		\$ -	\$ -		
507 · FUEL	\$ 30,866	\$ 29,750	\$ (1,116)	\$ 35,700	\$ 4,834
509 · MISCELLANEOUS EXPENSE	\$ 1,218	\$ 2,729	\$ 1,512	\$ 3,275	\$ 2,057
Contingency	\$ 6,949	\$ 16,333	\$ 9,385	\$ 19,600	\$ 12,651
TOTAL EXPENSES	\$ 166,025	\$ 180,979	\$ 14,954	\$ 217,175	\$ 51,150

DEFICIT	\$ 163,956
----------------	-------------------

DOT	\$ 164,993
------------	-------------------

Surplus/(Deficit)	\$ 1,037
--------------------------	-----------------

	Riverside EXT				
	For the Period July 1, 2021 to April 30, 2021				
	YTD Actuals	YTD Budget	YTD VARIANCE	TOTAL FY 22 BUDGET	REMAINING BUDGET
REVENUE					
405 · FAREBOX REVENUE	\$ 862	\$ 1,958	\$ (1,096)	\$ 2,350	\$ 1,488
405 · DURHAM & HADDAM REVENUE		\$ -	\$ -		\$ -
405 · MIDDLESEX HOSPITAL PHP		\$ -	\$ -		\$ -
405 · OTHER REVENUE	\$ 3,962	\$ -	\$ 3,962		\$ (3,962)
408 · ADVERTISING		\$ -	\$ -		\$ -
CARES ACT		\$ 2,792	\$ (2,792)	\$ 3,350	\$ 3,350
TOTAL REVENUE	\$ 4,824	\$ 4,750	\$ 74	\$ 5,700	\$ 876
EXPENSES					
501 · LABOR	\$ 45,601	\$ 37,521	\$ (8,080)	\$ 45,025	\$ (576)
502 · FRINGE BENEFITS	\$ 16,492	\$ 11,083	\$ (5,409)	\$ 13,300	\$ (3,192)
503 · SERVICES		\$ -			
503.01 · MANAGEMENT		\$ -			
503.10 · MAINTENANCE	\$ 6,742	\$ 7,771	\$ 1,029	\$ 9,325	\$ 2,583
504 · MATERIALS & SUPPLIES		\$ -			
505 · RENT & UTILITIES	\$ 844	\$ 458	\$ (386)	\$ 550	\$ (294)
506 · CASUALTY & LIABILITY COST		\$ -	\$ -		
507 · FUEL	\$ 10,399	\$ 9,917	\$ (482)	\$ 11,900	\$ 1,501
509 · MISCELLANEOUS EXPENSE	\$ 405	\$ 333	\$ (72)	\$ 400	\$ (5)
Contingency	\$ 2,337	\$ 9,333	\$ 6,996	\$ 11,200	\$ 8,863
TOTAL EXPENSES	\$ 82,820	\$ 76,417	\$ (6,403)	\$ 91,700	\$ 8,880

DEFICIT	\$ 77,996
----------------	------------------

DOT	\$ 79,655
------------	------------------

Surplus/(Deficit)	\$ 1,660
--------------------------	-----------------

	TRANSIT ON CALL				
	For the Period July 1, 2021 to April 30, 2021				
	YTD Actuals	YTD Budget	YTD VARIANCE	TOTAL FY 22 BUDGET	REMAINING BUDGET
REVENUE					
405 · FAREBOX REVENUE	\$ 1,169	\$ 2,083	\$ (914)	\$ 2,500	\$ 1,331
405 · DURHAM & HADDAM REVENUE	\$ -	\$ -	\$ -		\$ -
405 · MIDDLESEX HOSPITAL PHP	\$ -	\$ -	\$ -		\$ -
405 · OTHER REVENUE		\$ -	\$ -		\$ -
408 · ADVERTISING	\$ -	\$ 12,042	\$ (12,042)	\$ 14,450	\$ 14,450
RURAL CARES	\$ -	\$ 1,875	\$ (1,875)	\$ 2,250	\$ 2,250
TOTAL REVENUE	\$ 1,169	\$ 16,000	\$ (14,831)	\$ 19,200	\$ 18,031
EXPENSES					
501 · LABOR	\$ 38,412	\$ 29,958	\$ (8,453)	\$ 35,950	\$ (2,462)
502 · FRINGE BENEFITS	\$ 10,789	\$ 8,875	\$ (1,914)	\$ 10,650	\$ (139)
503 · SERVICES	\$ 10,259	\$ 3,042	\$ (7,218)	\$ 3,650	\$ (6,609)
503.01 · MANAGEMENT	\$ 8,307	\$ 20,000	\$ 11,693	\$ 24,000	\$ 15,693
503.10 · MAINTENANCE	\$ 5,282	\$ 6,250	\$ 968	\$ 7,500	\$ 2,218
504 · MATERIALS & SUPPLIES	\$ 1,514	\$ 417	\$ (1,098)	\$ 500	\$ (1,014)
505 · RENT & UTILITIES	\$ 1,927	\$ 3,333	\$ 1,406	\$ 4,000	\$ 2,073
506 · CASUALTY & LIABILITY COST	\$ 1,668	\$ 833	\$ (835)	\$ 1,000	\$ (668)
507 · FUEL	\$ 8,231	\$ 7,917	\$ (314)	\$ 9,500	\$ 1,269
509 · MISCELLANEOUS EXPENSE	\$ 2,595	\$ 667	\$ (1,928)	\$ 800	\$ (1,795)
Contingency					
TOTAL EXPENSES	\$ 88,985	\$ 81,292	\$ (7,694)	\$ 97,550	\$ 8,565

DEFICIT	\$ 87,817
----------------	------------------

DOT	\$ 73,482	\$ 65,519
------------	------------------	------------------

LOCAL	\$ 14,334
--------------	------------------

Surplus/(Deficit)	\$ -
--------------------------	-------------

	MUNICIPAL GRANT PROGRAMM				
	For the Period July 1, 2021 to April 30, 2021				
	YTD Actuals	YTD Budget	YTD VARIANCE	TOTAL FY 22 BUDGET	REMAINING BUDGET
REVENUE					
405 · FAREBOX REVENUE	\$ 1,639	\$ 7,917	\$ (6,278)	\$ 9,500	\$ 7,861
405 · DURHAM & HADDAM REVENUE		\$ -	\$ -	\$ -	\$ -
405 · MIDDLESEX HOSPITAL PHP		\$ -	\$ -	\$ -	\$ -
405 · OTHER REVENUE		\$ -	\$ -	\$ -	\$ -
408 · ADVERTISING		\$ -	\$ -	\$ -	\$ -
CARES ACT		\$ -	\$ -	\$ -	\$ -
TOTAL REVENUE	\$ 1,639	\$ 7,917	\$ (6,278)	\$ 9,500	\$ 7,861
EXPENSES					
501 · LABOR	\$ 84,399	\$ 70,833	\$ (13,566)	\$ 85,000	\$ 601
502 · FRINGE BENEFITS	\$ 38,403	\$ 37,083	\$ (1,320)	\$ 44,500	\$ 6,097
503 · SERVICES	\$ 4,998	\$ 4,167	\$ (831)	\$ 5,000	\$ 2
503.01 · MANAGEMENT		\$ -			
503.10 · MAINTENANCE	\$ 15,286	\$ 20,167	\$ 4,881	\$ 24,200	\$ 8,914
504 · MATERIALS & SUPPLIES	\$ 6,302	\$ 4,479	\$ (1,823)	\$ 5,375	\$ (927)
505 · RENT & UTILITIES	\$ 3,826	\$ 1,208	\$ (2,618)	\$ 1,450	\$ (2,376)
506 · CASUALTY & LIABILITY COST	\$ 8,473	\$ 10,833	\$ 2,360	\$ 13,000	\$ 4,527
507 · FUEL	\$ 24,693	\$ 25,833	\$ 1,140	\$ 31,000	\$ 6,307
509 · MISCELLANEOUS EXPENSE	\$ 993	\$ 813	\$ (180)	\$ 975	\$ (18)
Contingency					
TOTAL EXPENSES	\$ 187,373	\$ 175,417	\$ (11,957)	\$ 210,500	\$ 23,127
DEFICIT	\$ 185,735				
DOT	\$ 185,735				
Surplus/(Deficit)	\$ -				

	DAR				
	For the Period July 1, 2021 to April 30, 2021				
	YTD Actuals	YTD Budget	YTD VARIANCE	TOTAL FY 22 BUDGET	REMAINING BUDGET
REVENUE					
405 · FAREBOX REVENUE	\$ 9,394	\$ 5,417	\$ 3,977	\$ 6,500	\$ (2,894)
405 HADDAM REVENUE	\$ 25,521	\$ 33,458	\$ (7,938)	\$ 40,150	\$ 14,630
405 · MIDDLESEX HOSPITAL PHP	\$ 26,463	\$ -	\$ 26,463		\$ (26,463)
405 · OTHER REVENUE		\$ -	\$ -		\$ -
408 · ADVERTISING	\$ 5,000	\$ 7,917	\$ (2,917)	\$ 9,500	\$ 4,500
CARES ACT	\$ 5,120	\$ 38,383	\$ (33,263)	\$ 46,060	\$ 40,940
TOTAL REVENUE	\$ 71,497	\$ 85,175	\$ (13,678)	\$ 102,210	\$ 30,713
EXPENSES					
501 · LABOR	\$ 30,936	\$ 36,667	\$ 5,730	\$ 44,000	\$ 13,064
502 · FRINGE BENEFITS	\$ 12,028	\$ 12,083	\$ 55	\$ 14,500	\$ 2,472
503 · SERVICES	\$ 3,495	\$ 8,625	\$ 5,130	\$ 10,350	\$ 6,855
503.01 · MANAGEMENT		\$ -			
503.10 · MAINTENANCE	\$ 6,734	\$ 9,333	\$ 2,600	\$ 11,200	\$ 4,466
504 · MATERIALS & SUPPLIES	\$ 250	\$ 458		\$ 550	\$ 300
505 · RENT & UTILITIES	\$ 1,095	\$ 458	\$ (637)	\$ 550	\$ (545)
506 · CASUALTY & LIABILITY COST		\$ -			
507 · FUEL	\$ 15,261	\$ 11,750	\$ (3,511)	\$ 14,100	\$ (1,161)
509 · MISCELLANEOUS EXPENSE	\$ 1,698	\$ 375	\$ (1,323)	\$ 450	\$ (1,248)
Contingency		\$ 5,425		\$ 6,510.00	\$ 6,510
TOTAL EXPENSES	\$ 71,497	\$ 85,175	\$ 8,045	\$ 102,210	\$ 30,713

DEFICIT	\$ -	
----------------	-------------	--

LOCAL	\$ -	
--------------	-------------	--

Surplus/(Deficit)	\$ -	
--------------------------	-------------	--

	XMLE				
	For the Period July 1, 2021 to April 30, 2021				
	YTD Actuals	YTD Budget	YTD VARIANCE	TOTAL FY 22 BUDGET	REMAINING BUDGET
REVENUE					
405 · FAREBOX REVENUE		\$ 5,250	\$ (5,250)	\$ 7,875	\$ 7,875
405 · DURHAM & HADDAM REVENUE		\$ -			
405 · MIDDLESEX HOSPITAL PHP		\$ -			
405 · OTHER REVENUE		\$ -			
408 · ADVERTISING		\$ -			
CARES ACT	\$ 240,343	\$ -			
TOTAL REVENUE	\$ 240,343	\$ 5,250	\$ (5,250)	\$ 7,875	\$ 7,875
EXPENSES					
501 · LABOR	\$ 128,145	\$ 125,833	\$ (2,311)	\$ 151,000	\$ 22,855
502 · FRINGE BENEFITS	\$ 33,856	\$ 61,667	\$ 27,811	\$ 74,000	\$ 40,144
503 · SERVICES		\$ -	\$ -		\$ -
503.01 · MANAGEMENT		\$ -	\$ -		\$ -
503.10 · MAINTENANCE	\$ 21,514	\$ 24,167	\$ 2,653	\$ 29,000	\$ 7,486
504 · MATERIALS & SUPPLIES	\$ 331	\$ 7,083	\$ 6,753	\$ 8,500	\$ 8,169
505 · RENT & UTILITIES	\$ 7,397	\$ -	\$ (7,397)		\$ (7,397)
506 · CASUALTY & LIABILITY COST		\$ -	\$ -		\$ -
507 · FUEL	\$ 28,896	\$ 25,833	\$ (3,063)	\$ 31,000	\$ 2,104
509 · MISCELLANEOUS EXPENSE	\$ 14,103	\$ 12,917	\$ (1,186)	\$ 15,500	\$ 1,397
Contingency	\$ 6,102	\$ -	\$ (6,102)		
TOTAL EXPENSES	\$ 240,343	\$ 257,500	\$ 17,157	\$ 309,000	\$ 74,759

DEFICIT	\$ -
----------------	------

CARE ACT	\$ -
-----------------	------

Surplus/(Deficit)	\$ -
--------------------------	------

	ADA				
	For the Period July 1, 2021 to April 30, 2021				
	YTD Actuals	YTD Budget	VARIANCE Under/(Over)	TOTAL FY 22 BUDGET	REMAINING BUDGET
REVENUE					
405 · FAREBOX REVENUE	\$ 1,108	\$ 1,750	\$ 643	\$ 3,500	\$ 2,393
405 · DURHAM & HADDAM REVENUE		\$ -	\$ -		\$ -
405 · MIDDLESEX HOSPITAL PHP		\$ -	\$ -	\$ -	\$ -
405 · OTHER REVENUE		\$ -	\$ -		\$ -
408 · ADVERTISING		\$ -	\$ -		\$ -
CARES ACT		\$ -	\$ -	\$ -	\$ -
TOTAL REVENUE	\$ 1,108	\$ 1,750	\$ 643	\$ 3,500	\$ 2,393
EXPENSES	\$ -				
501 · LABOR	\$ 16,343	\$ 40,000	\$ 23,657	\$ 80,000	\$ 63,657
502 · FRINGE BENEFITS	\$ 4,793	\$ 20,000	\$ 15,207	\$ 40,000	\$ 35,207
503 · SERVICES		\$ -	\$ -		\$ -
503.01 · MANAGEMENT		\$ -	\$ -		\$ -
503.10 · MAINTENANCE	\$ 2,143	\$ 12,000	\$ 9,857	\$ 24,000	\$ 21,857
504 · MATERIALS & SUPPLIES		\$ -	\$ -		\$ -
505 · RENT & UTILITIES	\$ 720	\$ 1,500	\$ 780	\$ 3,000	\$ 2,280
506 · CASUALTY & LIABILITY COST		\$ -	\$ -		\$ -
507 · FUEL	\$ 5,463	\$ 15,500	\$ 10,037	\$ 31,000	\$ 25,537
509 · MISCELLANEOUS EXPENSE	\$ 1,646	\$ 1,750	\$ 104	\$ 3,500	\$ 1,854
Contingency	\$ -	\$ -	\$ -	\$ -	\$ -
TOTAL EXPENSES	\$ 31,108	\$ 90,750	\$ 59,643	\$ 181,500	\$ 150,393

DOT	\$ 30,000	\$ 43,520
------------	------------------	------------------

Surplus/(Deficit)	\$ -
--------------------------	-------------

ETD March 2020-April 30, 2022

ETD

	URBAN CARE ACT (FTA)	
OPR AWARDED	\$	2,600,000
DRAW	\$	1,127,284
Obligated	\$	264,837
Remaining BALANCE	\$	1,207,879

ETD

	RURALCARE ACT (CT DOT)	
OPR AWARDED	\$	43,520
DRAW	\$	21,171
Obligated	\$	3,245
Remaining BALANCE	\$	19,104

STATEMENT OF CASH FLOWS

June 30, 2022

ESTUARY TRANSIT DISTRICT	
ESB Regular Checking	\$273,337
ESB Payroll Checking	\$71,156
ESB Capital Checking	\$117,370
ESB Savings	\$97,952
Total	\$559,815

	June 30 2022
Account Payable	
Payroll	\$ 150,000
Benefits	\$ 35,000
CIRMA	\$ -
Fuel	\$ 25,000
Management Services	\$ 8,450
Services	\$ 20,000
Insurance	\$ 3,000
Maintenance	\$ 15,000
ETD Monthly Expenses	\$ 7,500
Total Expenses	\$ 263,950

Account Receivable	
DOT 2021-2022	\$ 65,500
Municipal Grant Program	\$ -
FTA CAPITAL (State)	\$ 22,844
Madison/Middletown	\$ 12,500
CARES ACT URBAN	\$ 15,500
X-MILE	\$ 15,000
AAA	\$ 950
Town of Haddam	\$ 5,311
PHP	\$ 5,148
WRD	\$ 4,350
Advertising Revenue	\$ 8,000
Total Revenue	\$ 155,102

Cash at beginning of period	\$ 559,815
Cash at the end of period	\$ 450,966

Line of credit available

RS22	\$ 302,170.75	
TOC 22	\$ 22,891.24	
MS,ME,RE 22	\$ 74,532.67	
NF ADM 22	\$ 9,859.92	
	\$ 409,454.58	
RT.81 Fed	\$ 18,900.84	July, Aug.21
RT.81 Fed	\$ 51,995.00	
X-mile	\$ 28,676.02	Dec.21
Care Act	\$ 36,569.54	Dec.21
	\$ 136,141.40	

MAT

ETD CAPITAL GRANTS
Estuary Transit District

Grant	Descriptions	Awarded	Spend	Balance
CT-2017-018	2017 Capital Program	\$ 2,466,255	\$ 2,047,391	\$ 418,864
CT-2018-017	2018 Capital Program	\$ 1,072,000	\$ 875,725	\$ 196,275
CT-2019-008	2019 Capital Equipment	\$ 490,000	\$ 36,338	\$ 453,662
CT-2020-013	Estuary Transit Section 5307 CARES ACT Operating, Capital and Preventative Maintenance	\$ 2,600,000	\$ 1,127,284	\$ 1,472,716
CT2021-012	2020 & 2021 Capital Program	\$ 1,730,000	\$ 52,961	\$ 1,677,039
CT2022-007	Section 5307 ARP Operating Assistance	\$ 1,500,000	\$ -	\$ 1,500,000
ETD TOTAL		\$ 9,858,255	\$ 4,139,699	\$ 4,218,556

Combined \$ 16,518,255 \$ 5,579,392 \$ 9,438,863

MAT CAPITAL GRANTS

Grant	Description	Awarded	Spend	Balance
CT-2016-012	Middletown Transit District Terminal Improvement Project	\$ 850,000	\$ 240,423	\$ 609,578
CT-2019-003	Middletown Transit District FY18 Capital Grant	\$ 560,000	\$ 293,663	\$ 266,338
CT-2020-15	FY 20 MTD Revenue Vehicles, Preventative Maintenance and Misc Capital	\$ 2,000,000	\$ 899,953	\$ 1,100,047
CT2021-003	Middletown Transit Section 5307 CARES ACT Operating, Preventative Maintenance and Misc Capital	\$ 1,380,000	\$ 5,655	\$ 1,374,345
CT-2021-009	2021 Capital Equip, Revenue Vehicles and Preventative Maintenance	\$ 1,870,000	\$ -	\$ 1,870,000
MAT TOTAL		\$ 6,660,000	\$ 1,439,693	\$ 5,220,307

MIDDLETOWN TRANSIT DISTRICT				
For the Period July 1, 2021 to April 30, 2022				
	YTD AMOUNT	BUDGET AMOUNT	YTD BUD VARIANCE AMOUNT Under/(Over)	YTD % of BUDGET
REVENUE				
405 · FAREBOX REVENUE	\$ 163,622	\$ 142,500	\$ (21,122)	115%
405 · OTHER REVENUE	\$ -	\$ 12,000	\$ 12,000	0%
CARES ACT URBAN	\$ 383,867	\$ 373,025	\$ (10,842)	103%
CARES ACT RURAL		\$ 36,266	\$ 36,266	0%
TOTAL INCOME	\$ 547,489	\$ 563,791	\$ 16,302	97%
EXPENSES				
501 · LABOR	\$ 937,763	\$ 1,198,500	\$ 260,737	78%
502 · FRINGE BENEFITS	\$ 258,085	\$ 372,750	\$ 114,665	69%
503 · SERVICES	\$ 352,573	\$ 468,000	\$ 115,427	75%
503.01 · MANAGEMENT	\$ 95,388	\$ 136,500	\$ 41,113	70%
503.10 · MAINTENANCE, REPAIRS and SUPLIES	\$ 134,057	\$ 407,000	\$ 272,943	33%
505 · UTILITIES	\$ 95,542	\$ 119,750	\$ 24,208	80%
506 · CASUALTY & LIABILITY COST	\$ 70,983	\$ 52,750	\$ (18,233)	135%
507 · FUEL	\$ 222,349	\$ 190,000	\$ (32,349)	117%
509 · MISCELLANEOUS EXPENSE	\$ 60,005	\$ 82,550	\$ 22,545	73%
TOTAL EXPENSES	\$ 2,226,744	\$ 3,027,800	\$ 801,056	
DEFICIT	\$ 1,679,255	\$ 2,873,300	\$ 810,178	58%
DOT	\$ 1,657,435	\$ 1,992,081	\$ 1,806,992	83%
LOCAL	\$ 21,820	\$ 518,401	4%	

	FIXED ROUTE			
	For the Period July 1, 2021 to April 30, 2022			
	YTD AMOUNT	BUDGET AMOUNT	YTD BUD VARIANCE AMOUNT Under/(Over)	YTD % of BUDGET
REVENUE				
405 · FAREBOX REVENUE	\$ 137,467	\$ 110,000	\$ (27,467)	125%
405 · OTHER REVENUE	\$ -	\$ -	\$ -	0%
CARES ACT URBAN	\$ 374,907	\$ 373,025	\$ (1,882)	101%
CARES ACT RURAL	\$ -	\$ -	\$ -	0%
TOTAL INCOME	\$ 512,374	\$ 483,025	\$ (29,349)	106%
EXPENSES				
501 · LABOR	\$ 792,873	\$ 1,009,500	\$ 216,627	79%
502 · FRINGE BENEFITS	\$ 199,223	\$ 292,750	\$ 93,527	68%
503 · SERVICES	\$ 267,715	\$ 342,000	\$ 74,285	78%
503.01 · MANAGEMENT	\$ 68,102	\$ 98,300	\$ 30,198	69%
503.04 · MAINTENANCE, REPAIRS and SUPPLIES	\$ 105,131	\$ 293,000	\$ 187,869	36%
505 · UTILITIES	\$ 82,293	\$ 89,000	\$ 6,707	92%
506 · CASUALTY & LIABILITY COST	\$ 67,336	\$ 35,000	\$ (32,336)	192%
507 · FUEL	\$ 157,599	\$ 130,000	\$ (27,599)	121%
509 · MISCELLANEOUS EXPENSE	\$ 53,111	\$ 60,250	\$ 7,139	88%
TOTAL EXPENSES	\$ 1,793,382	\$ 2,349,800	\$ 556,418	76%
DEFICIT	\$ 1,281,008	\$ 1,866,775	\$ 585,767	69%
DOT	\$ 1,281,008	\$ 1,537,210	\$ 1,537,210	83%
LOCAL	\$ -	\$ 373,025		
Under/(Over)	\$ -			

	ADA			
	For the Period July 1, 2021 to April 30, 2022			
	YTD AMOUNT	BUDGET AMOUNT	YTD BUD VARIANCE AMOUNT Under/(Over)	YTD % of BUDGET
REVENUE				
405 · FAREBOX REVENUE	\$ 15,438	\$ 21,000	\$ 5,562	74%
405 OTHER REVENUE		\$ 12,000	\$ 12,000	0%
CARES ACT URBAN	\$ 8,960	\$ -	\$ -	0%
CARES ACT RURAL		\$ -	\$ -	0%
TOTAL INCOME	\$ 24,398	\$ 33,000	\$ 17,562	74%
EXPENSES				
501 · LABOR	\$ 67,967	\$ 95,000	\$ 27,033	72%
502 · FRINGE BENEFITS	\$ 20,429	\$ 37,500	\$ 17,071	54%
503 · SERVICES	\$ 42,130	\$ 64,250		66%
503.01 · MANAGEMENT	\$ 17,600	\$ 19,500	\$ 1,900	90%
503.04 · MAINTENANCE, REPAIRS and SUPPLIES	\$ 15,516	\$ 58,550	\$ 43,034	26%
505 · UTILITIES	\$ 8,186	\$ 15,750	\$ 7,564	52%
506 · CASUALTY & LIABILITY COST	\$ 2,709	\$ 9,000	\$ 6,291	30%
507 · FUEL	\$ 34,708	\$ 30,000	\$ (4,708)	116%
509 · MISCELLANEOUS EXPENSE	\$ 3,615	\$ 10,950	\$ 7,335	33%
TOTAL EXPENSES	\$ 212,860	\$ 340,500	\$ 127,640	63%
	+			
DEFICIT	\$ 188,462	\$ 307,500	\$ 110,079	61%
DOT	\$ 188,462	\$ 226,154	\$ 37,692	83%
	0			
LOCAL		\$ 81,346		
Under/(Over)	\$ -			

	DAR			
	For the Period July 1, 2021 to April 30, 2022			
	YTD AMOUNT	BUDGET AMOUNT	YTD BUD VARIANCE AMOUNT Under/(Over)	YTD % of BUDGET
REVENUE				
405 · FAREBOX REVENUE	\$ 5,281	\$ 6,000	\$ 719	88%
405 OTHER REVENUE		\$ -	\$ -	0%
CARES ACT URBAN	\$ -	\$ -	\$ -	0%
CARES ACT RURAL		\$ -	\$ -	0%
TOTAL INCOME	\$ 5,281	\$ 6,000	\$ 719	88%
EXPENSES				
501 · LABOR	\$ 33,877	\$ 41,500	\$ 7,623	82%
502 · FRINGE BENEFITS	\$ 10,393	\$ 20,000	\$ 9,607	52%
503 · SERVICES	\$ 17,015	\$ 30,250	\$ 13,235	56%
503.01 · MANAGEMENT	\$ 2,185	\$ 9,100	\$ 6,915	24%
503.04 · MAINTENANCE, REPAIRS and SUPPLIES	\$ 2,829	\$ 26,700	\$ 23,871	11%
505 · UTILITIES	\$ 2,329	\$ 7,250	\$ 4,921	32%
506 · CASUALTY & LIABILITY COST		\$ 4,250	\$ 4,250	0%
507 · FUEL	\$ 16,962	\$ 15,000	\$ (1,962)	113%
509 · MISCELLANEOUS EXPENSE	\$ 1,187	\$ 5,450	\$ 4,263	22%
TOTAL EXPENSES	\$ 86,776	\$ 159,500	\$ 72,724	54%
DEFICIT	\$ 81,495	\$ 153,500	\$ 72,005	53%
DOT	\$ 81,495	\$ 112,332	\$ 115,705	73%
LOCAL		\$ 41,165		
Under/(Over)	\$0			

	RURAL					
	For the Period July 1, 2021 to April 30, 2022					
	YTD AMOUNT	BUDGET AMOUNT	YTD BUD VARIANCE AMOUNT Under/(Over)	YTD % of BUDGET		
REVENUE						
405 · FAREBOX REVENUE	\$ 5,436	\$ 5,500	\$ 64	99%		
405 OTHER REVENUE		\$ -	\$ -	0%		
CARES ACT URBAN		\$ -	\$ -	0%		
CARES ACT RURAL	\$ -	\$ 36,266	\$ 36,266	0%		
TOTAL INCOME	\$ 5,436	\$ 41,766	\$ 36,330	13%		
EXPENSES						
501 · LABOR	\$ 43,046	\$ 52,500	\$ 9,454	82%		
502 · FRINGE BENEFITS	\$ 28,040	\$ 22,500	\$ (5,540)	125%		
503 · SERVICES	\$ 25,713	\$ 31,500	\$ 5,787	82%		
503.01 · MANAGEMENT	\$ 7,501	\$ 9,600	\$ 2,099	78%		
503.04 · MAINTENANCE, REPAIRS and SUPPLIES	\$ 10,581	\$ 28,750	\$ 18,169	37%		
505 · UTILITIES	\$ 2,735	\$ 7,750	\$ 5,015	35%		
506 · CASUALTY & LIABILITY COST	\$ 938	\$ 4,500	\$ 3,562	21%		
507 · FUEL	\$ 13,080	\$ 15,000	\$ 1,920	87%		
509 · MISCELLANEOUS EXPENSE	\$ 2,092	\$ 5,900	\$ 3,808	35%		
TOTAL EXPENSES	\$ 133,726	\$ 178,000	\$ 44,274	75%		\$ -
DEFICIT	\$ 128,290	\$ 136,234	\$ 7,944	94%		
DOT	\$ 106,471	\$ 116,385	\$ 116,385	91%		
LOCAL	\$ 21,820	\$ 23,835				
Under/(Over)	\$ -					

MIDDLETOWN AREA TRANSIT

March 2020-April 2022

	URBAN CARE ACT (FTA)
OPR AWARDED	\$ 2,000,000
DRAW	\$ 899,953
Obligated	\$ 383,867
Remaining BALANCE	\$ 716,180

FY 2021-2022

	RURALCARE ACT (CT DOT)
OPR AWARDED	\$ 47,220
DRAW	\$ 23,230
Obligated	\$ 3,500
Remaining BALANCE	\$ 20,490

	LOCAL			
	For the Period July 1, 2021 to April 30, 2022			
	YTD AMOUNT	BUDGET AMOUNT	YTD BUD VARIANCE AMOUNT Under/(Over)	YTD % of BUDGET
REVENUE				
Cromwell		\$ 4,000	\$ 4,000	0%
Durham		\$ 18,727	\$ 18,727	0%
E.Hampton		\$ 53,915	\$ 53,915	0%
Middlefield		\$ 16,687	\$ 16,687	0%
Middletown		\$ 385,704	\$ 385,704	0%
Portland		39,368	\$ 39,368	0%
TOTAL REVENUE	\$ -	\$ 518,401	\$ 518,401	0%
EXPENSES				
Fixed Route	\$ -	\$ 373,025	\$ 373,025	0%
ADA	\$ -	\$ 81,346	\$ 81,346	0%
DAR	\$ -	\$ 41,165	\$ 41,165	0%
Rural	\$ 21,820	\$ 23,835	\$ 2,015	92%
Other		\$ 635	\$ 635	0%
TOTAL EXPENSES	\$ 21,820	\$ 520,006	\$ 497,551	4%
DEFICIT	\$ 21,820	\$ 520,006	\$ 498,186	4%

2021-2022 Town Billing Schedules

Town	Services	Amount	DUE July 1	DUE Oct.1	DUE Jan.1	DUE Apr.1
CROMWELL	FIXED	\$ 4,000.00	\$ 4,000.00			
DURHAM	DAR	\$ 18,727.00	\$ 9,363.50		\$ 9,363.50	
EAST HAMPTON	DAR	\$ 34,440.00	\$ 17,220.00		\$ 17,220.00	
EAST HAMPTON	RURAL	\$ 19,475.00	\$ 4,868.75	\$ 4,868.75	\$ 4,868.75	\$ 4,868.75
MIDDLEFIELD	DAR	\$ 16,687.00	\$ 8,343.50		\$ 8,343.50	
MIDDLETOWN	DAR	\$ 87,480.00	\$ 43,740.00		\$ 43,740.00	
MIDDLETOWN	FIXED	\$ 298,224.00	\$ 74,556.00	\$ 74,556.00	\$ 74,556.00	\$ 74,556.00
PORTLAND	DAR	\$ 28,424.00	\$ 14,212.00		\$ 14,212.00	
PORTLAND	RURAL	\$ 10,944.00	\$ 2,736.00	\$ 2,736.00	\$ 2,736.00	\$ 2,736.00
TOTAL		\$ 518,401.00	\$ 179,039.75	\$ 82,160.75	\$ 175,039.75	\$ 82,160.75

TOTAL	
\$	4,000.00
\$	18,727.00
\$	34,440.00
\$	19,475.00
\$	16,687.00
\$	87,480.00
\$	298,224.00
\$	28,424.00
\$	10,944.00
\$	518,401.00

STATEMENT OF CASH FLOWS
June 30, 2022

MIDDLETOWN TRANSIT DISTRICT	
Checking Account #0046	\$ 345,818
Money Market Account #4352	\$ 275,652
Checking Account #0247	\$ 2,883
BALANCE TOTAL	\$ 624,352

	30-Jun-22
Account Payable	
Payroll	\$ 92,500
Benefits	\$ 20,000
CIRMA	\$ -
Fuel	\$ 20,000
Management Services	\$ 11,121
Other Services	\$ 21,000
Vehicle Maintenance and Repairs	\$ 20,000
Utilities	\$ 8,800
Insurance	\$ 5,500
Other Monthly Expenses	\$ 15,000
Line of Credit	\$ -
TOTAL EXPENSES	\$ 213,921

Account Receivable	
CT DOT FY21 All GRANTS	\$ 31,320
CT DOT Fixed Route FY22	\$ -
CT DOT ADA FY22	\$ 37,692
CT DOT DAR FY22	\$ -
CT DOT RURAL FY22	\$ -
RURAL CARES ACT (DOT)	\$ 44,496
URBAN CARES ACT (FTA)	\$ 19,159
Middlesex Hospital	\$ 5,858
Towns Due on 04/01/22	
Advertising Revenue	\$ 12,000
Insurance	\$ 7,607
TOTAL REVENUE	\$ 158,132

Cash at the beginning of the period	\$ 624,352
Cash at the end of the period	\$ 568,563

Line of credit available

**ESTUARY TRANSIT DISTRICT
PROPOSED BUDGET REPORT FOR 2022-2023**

	FIXED 5307	New Freedom 5310	RT.81 Shuttle	RURAL 5311	MGP	DAR	ADA	Micro Transit	Taxi Voucher	GRAND TOTAL
Fares Revenue	\$ 226,500	\$ 8,500	\$ 2,100	\$ 10,650	\$ 7,150	\$ 6,250	\$ 10,500		\$ 12,500	\$ 284,150
Maximum Federal Subsidy	\$ -	\$ 161,000	\$ -	\$ 292,500					\$ 15,750	\$ 469,250
Maximum State Subsidy	\$ 3,020,900	\$ 161,000	\$ -	\$ 72,350	\$ 305,250	\$ 112,350	\$ 294,500		\$ 3,250	\$ 3,969,600
Maximum Local subsidy	\$ 370,500	\$ -		\$ 220,000		\$ 112,900				\$ 703,400
Federal CARES Act	\$ 242,600	\$ -	\$ 184,000					\$ 433,000		\$ 859,600
Total Revenue	\$ 3,860,500	\$ 330,500	\$ 186,100	\$ 595,500	\$ 312,400	\$ 231,500	\$ 305,000	\$ 433,000	\$ 31,500	\$ 6,286,000
Salary \$ Wages	\$ 1,725,000	\$ 149,500	\$ 76,000	\$ 265,500	\$ 140,000	\$ 106,000	\$ 146,500	\$ 211,500		\$ 2,820,000
Benefits	\$ 623,750	\$ 52,250	\$ 26,250	\$ 95,000	\$ 50,000	\$ 37,250	\$ 51,000	\$ 76,000		\$ 1,011,500
Professional Services	\$ 285,750	\$ 23,500	\$ 11,000	\$ 41,000	\$ 21,500	\$ 16,050	\$ 22,500	\$ 20,800	\$ 6,500	\$ 448,600
Materials & Supplies	\$ 63,000	\$ 6,000	\$ 3,000	\$ 10,500	\$ 5,500	\$ 4,200	\$ 6,000	\$ 5,500		\$ 103,700
Rent and Utilities	\$ 156,000	\$ 13,750	\$ 6,750	\$ 23,750	\$ 13,000	\$ 4,500	\$ 13,750	\$ 13,000		\$ 244,500
Insurance	\$ 53,000	\$ 4,750	\$ 2,600	\$ 8,000	\$ 4,250	\$ 5,000	\$ 4,500	\$ 4,300		\$ 86,400
Maintenance	\$ 385,000	\$ 29,500	\$ 18,250	\$ 63,000	\$ 33,500	\$ 29,000	\$ 30,000	\$ 43,250		\$ 631,500
Fuel Purchase	\$ 475,000	\$ 46,500	\$ 38,000	\$ 78,000	\$ 40,000	\$ 26,000	\$ 26,000	\$ 54,000		\$ 783,500
Miscellanies	\$ 53,500	\$ 4,750	\$ 4,250	\$ 10,750	\$ 4,650	\$ 3,500	\$ 4,750	\$ 4,650		\$ 90,800
Purchase Transportation		\$ -							\$ 25,000	\$ 25,000
Park Connect	\$ 40,500	\$ -								\$ 40,500
Total expenses	\$ 3,860,500	\$ 330,500	\$ 186,100	\$ 595,500	\$ 312,400	\$ 231,500	\$ 305,000	\$ 433,000	\$ 31,500	\$ 6,286,000

Under/(Over)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
---------------------	------	------	------	------	------	------	------	------	------	------

Days of Service	307	256	256	307	256	256	307	307		
Hours of Service	43,000	5,000	3,100	8,000	4,200	2,750	4,000	8,000		78,050
Service Miles	720,000	105,000	85,000	175,500	90,500	60,500	59,500	120,000		1,416,000
Passenger Trips	194,650	4,400	3,100	7,500	2,750	3,550	4,150	15,000		235,100

**ESTUARY TRANSIT DISTRICT
PROPOSED BUDGET REPORT FOR 2022-2023**

	7/1/2022- 6/30/2023	
	Proposed Revenue	Proposed Expenses
SOURCE OR CLASSIFICATION		
1. Fare Revenue	\$ 284,150	
2. Federal Funds	\$ 1,328,850	
3. State Funds	\$ 3,969,600	
4. Town Appropriations	\$ 703,400	
5. Salary, Wages and Benefits		\$ 3,831,500
6. Services		\$ 448,600
7. Rent and Utilities		\$ 244,500
8. Insurance		\$ 86,400
9. Operating Expenses		\$ 1,415,000
10. Office Supply		\$ 103,700
11. Other Expenses		\$ 90,800
12. Purchase Transportation		\$ 25,000
13. Park Connect		\$ 40,500
BUDGET TOTALS:	\$ 6,286,000	\$ 6,286,000

**ESTUARY TRANSIT DISTRICT
UNRESTRICTED FUNDS BALANCE
AS OF 06/30/21 \$743,895**

Budget Assumptions

Three major components: 85% of total budget

Salary, Wages and benefits	Wages	Benefits
Drivers	\$ 1,580,500	\$ 515,580
Operations	\$ 592,000	\$ 236,920
Maintenance	\$ 275,000	\$ 110,000
Administration	\$ 372,500	\$ 149,000
TOTAL	\$ 2,820,000	\$ 1,011,500
Drivers Salary base on Estimated Service hours		

Fuel	Gallons	COST
Diesel \$6 per gallon	79,150	474,900
Gas \$4 per gallon	77,150	308,600
TOTAL	156,300	783,500
Gallons base on Estimated vehicles mileage		

Maintenance	Count	COST
Bus 30 ft or more	14	\$ 385,000
Bus less that 30 ft	26	\$ 246,500
TOTAL	40	\$ 631,500
Cost based on few factors: miles, vehicle size, vehicle age		

Administration:

Finance Director, Human Resources Manager, Executive Assistant, Procurement Specialist, , AR/AP Specialist, Payroll Specialist

Operations:

Operations Director, Operations Manager, Lead Supervisor, Road Supervisors, Dispatchers

Maintenance:

Maintenance Director, Mechanics, Bus Cleaners

-